



I2Tech- **CAMPUS MONTEGANCEDO**
Universidad Politécnica de Madrid



POLITÉCNICA
"Ingeniamos el futuro"

**CAMPUS
DE EXCELENCIA
INTERNACIONAL**

SUMMARY

Governing Structures of the Montegancedo Campus of International Excellence

Septiembre 2013



GOBIERNO
DE ESPAÑA
MINISTERIO
DE ECONOMÍA
Y COMPETITIVIDAD



GOBIERNO
DE ESPAÑA
MINISTERIO
DE EDUCACIÓN, CULTURA
Y DEPORTE

Introduction

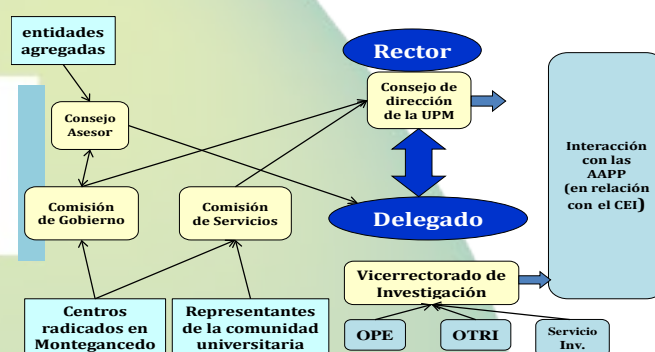
The **I2Tech** project of the **Montegancedo Campus of International Excellence** is an initiative of the Technical University of Madrid to which several public and private entities have been added with the objective of strengthening **technological innovation** by taking advantage of the intensive use of information and communication technologies based on the results generated in the R & D and training at the University.

As a result, the **governance model of the Montegancedo CIE** has been developed on the following premises:

1. Maintaining **strategic decision making** relative to the development of the Campus in the **Management Council** of the UPM.
2. Action since January 1, 2013 to the current time by the Vice-Rector for Research as "**Delegation of the Rector for the Montegancedo CIE**"
3. Creation of a management structure of the Campus in accordance with the regulations approved by the Governance Committee of the UPM on university campuses and adapt to the characteristics of this Campus
4. Inclusion of the activities of the Montegancedo Central Office of the **Science and Technology Park of the UPM** (UPM Park) in the strategic plan of the Montegancedo CIE.
5. The establishment of a specific relationship with the **Rector's Council of the Moncloa CIE**.
6. Creation of a of an **Advisory Council** in which representatives of the partner entities participate.

Figure 1 details schematically the interaction between the aforementioned different bodies and each individual position. Then detailing these organs and charges.

Figure 1. Scheme of the Governance of the Montegancedo CIE



Rector's Delegation for the Montegancedo CIE

The role of "Rector's Delegation for Montegancedo CIE" was undertaken directly by the Vicerrector for Research from the start until January 2, 2013. From this time, coinciding with the reorganization of the team Rector of UPM creates the figure of Deputy Rector for Strategic Programs that assumes the powers of Deputy Montegancedo CIE.

Given that the Montegancedo CIE is directly tied to technological innovation, there is a direct interaction with different units that are organizationally accountable to the Vice-Rector for Research: The UPM Park, The *Oficina de Transferencia de Resultados de Investigación* (OTRI) (The Office for the Transfer of the Results of Research), The *Oficina de Proyectos Europeos* (OPE) (Office for European Projects), The *Servicio de Investigación* (Research Service).

The Deputy of the Rector for Montegancedo CIE has also assumed the management of the Centre of Innovation Support Technology (CIST).

Governance Committee of the Montegancedo CIE

The **Governance Committee of the Montegancedo CIE** is the basic body for the coordination of the activities carried out in the Campus. Specifically, in 2013 it has been constituted by the representatives of the following entities located in the Campus: Representative of the Vice-Rectorate for Research (President), Representative of the Vice-Rectorate for Organizational Structure and Quality, Representative of the Faculty of Computer Science, of the CBGP, of the CEDINT, of the CESVIMA, of the CTB, of the USOC-E, of the IDR, of the COM, of IMDEA Software, of the Business Centre / CAIT

The specific functions assumed by the **Governance Committee** are as follows:

1. The drawing up of proposals or modifications to them that are presented to public calls in a coordinated way
2. Financial monitoring of the actions financed by the interaction with the research service of the UPM and the services of the Vice-Rectorate for Financial Affairs.
3. Discussion of the proposals for activities to improve the campus and whose interaction with the governing bodies of the UPM as necessary.
4. Knowledge of the agreements on the location of new entities or centres.
5. Knowledge of the institutional agreements that affect the activity of the CIE.
6. Discussion and proposals on PhD and Masters' Degree programs or on undergraduate programs as regards schools and faculties.
7. Organization institutional events (conferences, seminars, institutional visits)
8. General information and maintenance of the Web page.

Since the CIE Montegancedo is directly linked to technological innovation, there is a direct interaction with various units that depend organically Vice-Rectorate for Research. The interaction with other units of UPM intermediation is performed by each of the Vice-rectorates with responsibilities in different areas of the university.

Services and Maintenance Commission of the Montegancedo CIE

For a better and simpler administration of the aspects related to the services of the Campus a Services and Maintenance Commission of the Montegancedo CIE is constituted. The Commission will be presided over by the **Vice-Rectorate for Financial Affairs** and will be made up of the representatives of the different centres housed in the Campus and contemplated in the Governance Committee. It is likewise aimed to count on the following representatives of collectives of the university community.

The functions are as follows (the list is not exclusive):

1. Look after the maintenance of the general facilities of the Campus at the service of the university community (sports areas, garden areas, common facilities, etc.).
2. Agree the activities necessary to guarantee the security and perimeter and buildings vigilance.
3. Establish and agree the needs for the contracting of services: cleaning, electricity, gas, water, telecommunications, etc.
4. Establish the plans for the collection and treatment of waste products
5. Support and negotiate the transport services with the Transport Consortia
6. Undertake the actions for necessary accessibility and signage
7. Put into effect specific activities in these areas that have been proposed and agreed by the Governance Committee

Advisory Council of the Montegancedo CIE

The importance that a close relationship with the business sector and the different public and private entities linked to the different degrees of implication in the development of the CIE has for the development of the Montegancedo CIE makes it very advisable to establish an **Advisory Council** with the following functions:

1. To know and have an opinion on the activities of the development of the Montegancedo CIE. It is expected that with this there is sufficient information to allow possible interests to be identified.
2. To know the activities carried out in the different research centres and units located in the Campus with the objective of establishing possible scientific and technical cooperation agreements.
3. Propose and state new possible activities in the forthcoming years given that the Campus still possesses great expansion possibilities.
4. Consolidate mechanisms for joint activities for the R&D activity or the commercialization of the results.

The **partner entities** in September 2012 are as follows: Accenture, AMETIC, Pozuelo de Alarcón Local Council, BICG, Clarke-Modet &Co, CSIC, ISBAN, e-Gauss, Elekta, GMV, Hospital Ramón y Cajal, IBM, IMDEA software, INDRA, INIA, LPI, Plant Response, PRODUBAN, Repsol, Santander, Telefónica, T-Systems, UCM, Zeiss.

Additionally, it has been the "**International Advisory Board**" (**IAB**) with members from different countries with experience in technology commercialization and creation of technology-based companies in order to guide the implementation of activities in the context of CAIT. The partner members of the IAB are: Glenn Osaka (Vice President Juniper Networks, USA), Jonathan Taplin (Director Annenberg Innovation Centre, USA), Sanjiv Gupta (President & CEO at VSSOD Corporation, Hyderabad, India), Paul Blystone (Business Advisor en Blystone Consulting Services, USA), Anthony Gaddis (Senior Director of Performance NetAPP, USA), Gabe Gotthard (Advisor SmApper Technologies GmbH), Michael Kahn (Director CTTS, Univ. Colorado, Medical Campus, Denver USA). The first meeting of the IAB will be held on December 5, 2013 to coincide with the organization of the 1st International Workshop Innovatech (December 4, 2013).